

Consolidated Financial Results for the Six Months of Fiscal Year Ending March 31, 2026 <under Japanese GAAP>

November 7, 2025

Company name : NIKKO COMPANY
ID number : 5343 Stock listing : Nagoya Stock Exchange Main Market
URL : <https://www.nikko-company.co.jp/>
Representative : Akiko Mitani, Chief Executive Officer
Contact : Hirotugu Bamba, Chief Financial Officer (Phone: +81-76-276-2121)
Scheduled date to submit Securities Report : November 14, 2025
Scheduled date to begin dividend payments : -
Preparation of supplementary materials for financial results : None
Holding of financial results meeting : None

(All amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Six Months Ended September 30, 2025 (April 1, 2025 - September 30, 2025)

(1) Consolidated operating results (Percentage figures represent changes from the same period of the previous year.)

	Net sales		Operating profit		Ordinary profit		Profit (loss) attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2025	7,524	1.2	221	564.6	218	-	147	-
Six months ended September 30, 2024	7,431	7.6	33	-	17	-	3	-

Note: Comprehensive income (Millions of yen) : September 30, 2025 : 148(-%) September 30, 2024 : (8) (-%)

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended September 30, 2025	5.11	-
Six months ended September 30, 2024	0.16	-

Note : The percentage change from the corresponding prior interim period (year-on-year percentage change) for both Ordinary profit and Profit attributable to owners of parent for the six months of the fiscal year ending March 31, 2026, is denoted by a dash ("—") as it exceeds 1,000%.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of September 30, 2025	10,212	1,934	18.9
Year ended Mar. 31, 2025	9,687	1,785	18.4

Reference: Shareholders' equity (Millions of yen) : September 30, 2025: 1,934 Mar. 31, 2025: 1,785

2. Dividends

(Record date)	Dividend per share				
	1Q-end	2Q-end	3Q-end	Year-end	Annual
	Yen	Yen	Yen	Yen	Yen
Year ended Mar. 31, 2025	-	0.00	-	0.00	0.00
Year ending Mar. 31, 2026	-	0.00			
Year ending Mar. 31, 2026 (forecast)			-	0.00	0.00

3. Consolidated Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 - March 31, 2026)

The NIKKO Group will no longer disclose its projected consolidated results for periods starting from that ending in March 2019.

Details of the decision are described in “3. Projected Consolidated Results for FY2025” in the “Consolidated Financial Results for the Fiscal Year Ended March 31, 2025” disclosed on May 13, 2025.

※Notes

(1) Significant changes in the scope of consolidation during the six months ended September 30, 2025 : None

(2) Application of special accounting methods for quarterly consolidated financial statements : None

(3) Changes in accounting policies, changes in accounting estimates, or restatement

1) Changes in accounting policies due to changes in consolidated accounting methods : None

2) Changes other than 1) above : None

3) Changes in accounting estimates : None

4) Restatement : None

(4) Number of shares outstanding (common shares)

1) Number of shares outstanding (including treasury stock) at the end of the period

September 30, 2025	:	29,842,000 shares	Mar. 31, 2025	:	29,842,000 shares
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2) Number of treasury stock at the end of the period

September 30, 2025	:	865,040 shares	Mar. 31, 2025	:	865,040 shares
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3) Average number of shares issued during the period (cumulative; consolidated)

Six months ended September 30, 2025	:	28,976,960 shares	Six months ended September 30, 2024	:	23,957,792 shares
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Consolidated Financial Statements

(1) Consolidated Balance Sheet

	FY03/2025 (As of Mar.31.2025)	(Millions of yen) FY03/2026 (As of Sep.30.2025)
Assets		
Current assets		
Cash and deposits	1,497	1,909
Notes and accounts receivable - trade, and contract assets	2,400	2,366
Merchandise and finished goods	1,394	1,416
Work in process	579	651
Costs on uncompleted construction contracts	363	471
Raw materials and supplies	481	489
Other	77	83
Allowance for doubtful accounts	(6)	(6)
Total current assets	6,787	7,381
Noncurrent assets		
Property, plant and equipment		
Buildings and structures	6,999	7,022
Accumulated depreciation	(5,878)	(5,938)
Buildings and structures, net	1,121	1,084
Machinery, equipment and vehicles	4,567	4,654
Accumulated depreciation	(4,196)	(4,258)
Machinery, equipment and vehicles, net	370	396
Tools, furniture and fixtures	1,209	1,232
Accumulated depreciation	(1,146)	(1,161)
Tools, furniture and fixtures, net	63	71
Land	702	702
Lease assets	223	171
Accumulated depreciation	(91)	(62)
Lease assets, net	131	108
Construction in progress	68	26
Total property, plant and equipment	2,457	2,389
Intangible assets	145	143
Investments and other assets		
Investment securities	162	167
Other	135	134
Allowance for doubtful accounts	(3)	(3)
Total investments and other assets	295	297
Total noncurrent assets	2,899	2,830
Total assets	9,687	10,212
Liabilities		
Current liabilities		
Notes and accounts payable-trade	2,734	2,787
Short-term loans payable	1,600	1,000
Current portion of bonds payable	20	—
Current portion of long-term loans payable	110	190
Lease obligations	72	66
Income taxes payable	98	86
Contract liabilities	814	1,164
Provision for bonuses	174	235
Provision for product warranties	47	47
Other	568	616
Total current liabilities	6,239	6,193
Noncurrent liabilities		
Long-term loans payable	60	518
Lease obligations	159	130
Deferred tax liabilities	2	5
Provision for directors' retirement benefits	96	90
Net defined benefit liability	1,220	1,218
Other	123	120
Total noncurrent liabilities	1,662	2,084
Total liabilities	7,901	8,277
Net assets		
Shareholders' equity		
Capital stock	3,850	3,850
Capital surplus	1,964	1,964
Retained earnings	(3,653)	(3,505)
Treasury stock	(338)	(338)
Total shareholders' equity	1,822	1,970
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2	8
Foreign currency translation adjustment	(54)	(57)
Remeasurements of defined benefit plans	14	12
Total accumulated other comprehensive income	(37)	(36)
Total net assets	1,785	1,934
Total liabilities and net assets	9,687	10,212

(2) Consolidated statements of income and consolidated statements of comprehensive income

Consolidated statements of income

	FY03/2025 (Apr.1, 2024-Sep 30,2024)	(Millions of yen) FY03/2026 (Apr.1, 2025-Sep 30,2025)
Net sales	7,431	7,524
Cost of sales	5,246	5,036
Gross profit	2,184	2,487
Selling, general and administrative expenses	2,151	2,266
Operating profit	33	221
Non-operating income		
Interest income	0	0
Rent income	5	5
Foreign exchange gains	—	5
Subsidy income	—	5
Other	7	7
Total non-operating income	13	23
Non-operating expenses		
Interest expenses	10	11
Share of loss of entities accounted for using equity method	0	2
Other	17	12
Total non-operating expenses	29	26
Ordinary profit	17	218
Extraordinary losses		
Loss on retirement of noncurrent assets	0	18
Total extraordinary losses	0	18
Profit (loss) before income taxes	17	200
Income taxes-current	13	52
Income taxes-deferred	(0)	(0)
Total income taxes	13	52
Profit	3	147
Profit attributable to owners of parent	3	147

Consolidated statements of comprehensive income

	FY03/2025 (Apr.1, 2024-Sep 30,2024)	(Millions of yen) FY03/2026 (Apr.1, 2025-Sep 30,2025)
Profit	3	147
Other comprehensive income		
Valuation difference on available-for-sale securities	(0)	6
Foreign currency translation adjustment	(14)	(0)
Remeasurements of defined benefit plans, net of tax	(1)	(2)
Share of other comprehensive income of entities accounted for using equity method	3	(2)
Other comprehensive income	(12)	0
Comprehensive income	(8)	148
Comprehensive income attributable to		
Comprehensive income attributable to owners of the parent	(8)	148
Comprehensive income attributable to non-controlling interests	—	—

(3) Consolidated Statements of Cash Flows

(Millions of yen)

FY03/2025
(Apr.1, 2024-Sep.30,2024)

FY03/2026
(Apr.1, 2025-Sep.30,2025)

Net cash provided by (used in) operating activities		
Profit before income taxes	17	200
Depreciation and amortization	178	174
Increase (decrease) in allowance for doubtful accounts	(0)	0
Increase (decrease) in provision for bonuses	92	61
Increase (decrease) in net defined benefit liability	(6)	(4)
Interest and dividends income	(0)	(1)
Interest expenses	10	11
Share of profit of entities accounted for using equity method	0	2
Subsidy income	—	(5)
Compensation income	—	(0)
Loss on retirement of non-current assets	0	18
Decrease (increase) in notes and accounts receivable-trade	(135)	32
Decrease (increase) in inventories	54	(209)
Increase (decrease) in notes and accounts payable-trade	(39)	53
Other, net	13	377
Subtotal	184	712
Interest and dividends income received	0	1
Interest expenses paid	(10)	(11)
Income taxes paid	(22)	(60)
Proceeds from subsidy income	—	5
Proceeds from compensation	—	0
Net cash provided by (used in) operating activities	151	646
Net cash provided by (used in) investment activities		
Payments into time deposits	(0)	(0)
Purchase of property, plant and equipment	(57)	(87)
Other, net	(7)	(32)
Net cash provided by (used in) investment activities	(65)	(119)
Net cash provided by (used in) financing activities		
Net increase (decrease) in short-term borrowings	(400)	(600)
Proceeds from long-term loans payable	—	600
Repayment of long-term loans payable	(69)	(61)
Redemption of bonds	(20)	(20)
Repayments of lease obligations	(28)	(33)
Proceeds from issuance of shares	756	—
Purchase of treasury shares	(0)	—
Net cash provided by (used in) financing activities	238	(115)
Effect of exchange rate change on cash and cash equivalents	(4)	0
Net increase (decrease) in cash and cash equivalents	319	412
Cash and cash equivalents at beginning of period	983	1,456
Cash and cash equivalents at end of period	1,303	1,868

[Consolidated Segment Information]

Six Months ended September 30, 2024 (April 1, 2024 – September 30, 2024)

(Millions of yen, rounded down)

	Housing & Environmental Equipment	Functional Ceramics Product	Tabletop	Other (Note 1)	Segment total	Adjustment (Note 2)	Amounts on the consolidated statements of income (Note 3)
Net sales							
Goods and services transferred at a point in time	1,017	1,399	783	1	3,203	-	3,203
Goods and services transferred over time (Note 4)	4,228	-	-	-	4,228	-	4,228
Revenue from contracts with customers	5,245	1,399	783	1	7,431	-	7,431
Other revenue(Note 5)	-	-	0	-	0	-	0
Sales to Outside Customers	5,245	1,399	783	1	7,431	-	7,431
Intersegment sales or Transfers	-	-	-	-	-	-	-
Total	5,245	1,399	783	1	7,431	-	7,431
Segment profit (loss) (Operating profit (loss))	369	81	13	(3)	460	(427)	33

Note: 1. The category "Other" is new business which is a business segment not included in the reportable segments.

Note: 2. Segment profit adjustment of (427) million yen consists of expenses related to departments that do not belong to the reportable segments.

Note: 3. Segment profit and losses are adjusted with Operating income on the consolidated statements of income.

Note: 4. Goods and services transferred over time in the Housing Environment Equipment Business include goods and services that were applied alternative treatments and were then recognized as revenue when performance obligations were fully satisfied.

Note: 5. Other revenue is income based on accounting standards for leasing transactions.

Six Months ended September 30, 2025 (April 1, 2025 – September 30, 2025)

(Millions of yen, rounded down)

	Housing & Environmental Equipment	Functional Ceramics Product	Tabletop	Other (Note 1)	Segment total	Adjustment (Note 2)	Amounts on the consolidated statements of income (Note 3)
Net sales							
Goods and services transferred at a point in time	1,009	1,434	944	2	3,390	-	3,390
Goods and services transferred over time (Note 4)	4,133	-	-	-	4,133	-	4,133
Revenue from contracts with customers	5,142	1,434	944	2	7,524	-	7,524
Other revenue(Note 5)	-	-	0	-	0	-	0
Sales to Outside Customers	5,142	1,434	944	2	7,524	-	7,524
Intersegment sales or Transfers	-	-	-	-	-	-	-
Total	5,142	1,434	944	2	7,524	-	7,524
Segment profit (loss) (Operating profit (loss))	472	184	22	(4)	674	(453)	221

Note: 1. The category "Other" is new business which is a business segment not included in the reportable segments.

Note: 2. Segment profit adjustment of (453) million yen consists of expenses related to departments that do not belong to the reportable segments.

Note: 3. Segment profit and losses are adjusted with Operating income on the consolidated statements of income.

Note: 4. Goods and services transferred over time in the Housing Environment Equipment Business include goods and services that were applied alternative treatments and were then recognized as revenue when performance obligations were fully satisfied.

Note: 5. Other revenue is income based on accounting standards for leasing transactions.